

Changing Military Needs: Policy and Funding Considerations

JAMES F. WIGGINS (JIM) DIRECTOR ACQUISITION AND SOURCING MANAGEMENT

MARCH 28, 2001



OVERVIEW

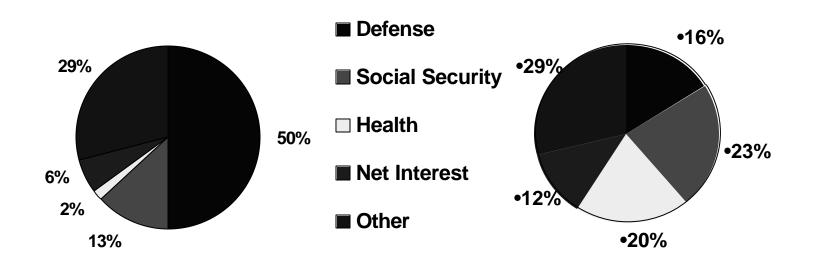
- Changing Military Needs
- Competing National Priorities
- Competing Defense Priorities
- Competing Weapons Priorities



Competing Demands For: Federal Spending

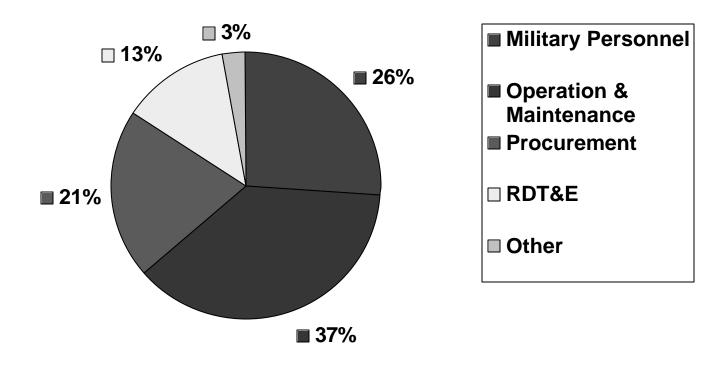
Fiscal Year 1962

Fiscal Year 2000





Competing Demands For: DOD Funding (Fiscal Year 2001)



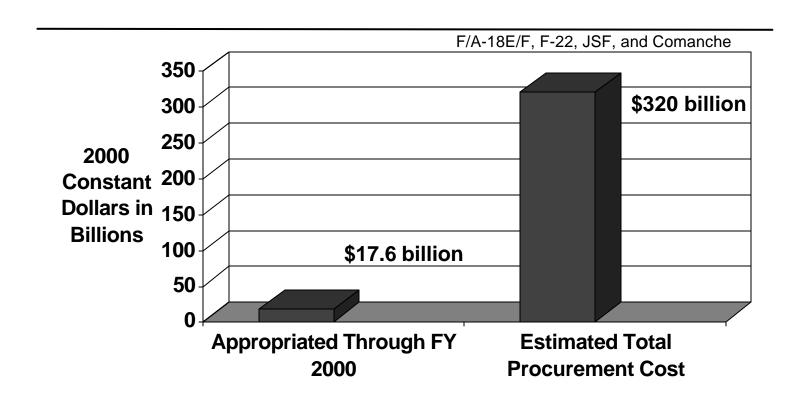


Competing Demands For: Modernization Funding

- Funding Bow Wave for Major Programs
- Program Cost Projections Understated
- Industrial Base Demands
- Political Demands
- Legacy System Demands
- Transformation Demands



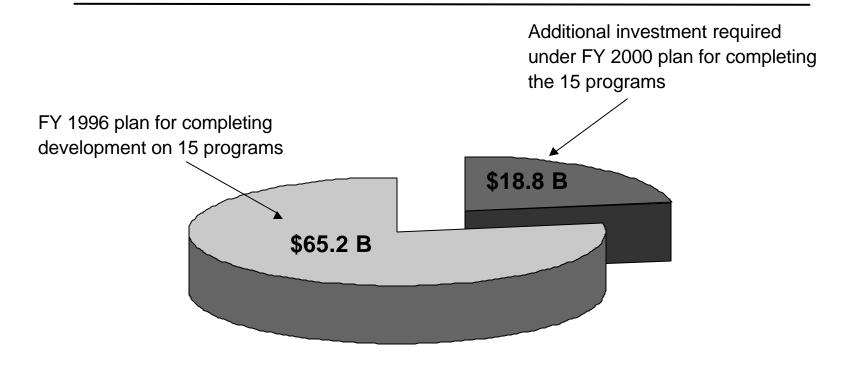
Procurement Funding Bow Wave



Source: GAO's analysis of data from DOD's Selected Acquisition Reports.



Program Cost Projections Understated



Source: Selected Acquisition Report data on 15 weapon systems with the highest R&D budget requests for FY 2000-1



Industrial Base Demands

• Shipbuilders



• Munitions

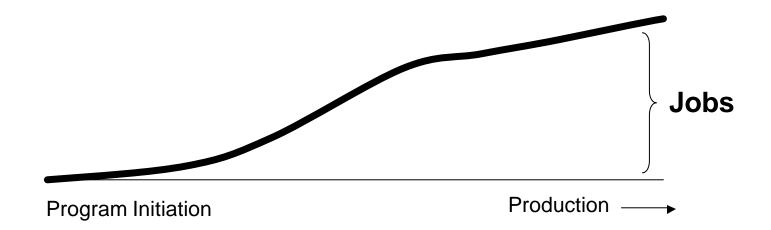


Armored Systems





Political Demands





Legacy System Demands

- Cold War Doctrine
- Culture
- Careers
- Infrastructure
- Contractors/Jobs



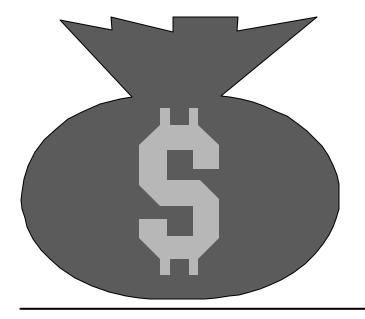
Transformation Demands

- Reduce Risk of Casualties
 - Stand-off Precision Weapons
 - Unmanned Vehicles
- Mobility/Deployability
- Homeland Defense
 - National Missile Defense
- Network Centric Warfare



Conclusion

Demands



Resources





Options

- Traditional Approach
 - 1. Bottom-up
 - 2. Tactical in nature
 - 3. Seeks to meet all demands through rosy projections and stretch-outs
 - 4. Incremental change
- Strategic Approach